

Taking Results Based Financing from Scheme to System- System integration: issues to consider

Strategic Purchasing for UHC: unlocking the potential

Geneva, April 27th 2017





Phase of Scale-Up			
Generation (from idea to pilot) n=10	Adoption (from pilot to program) n=7	Institutionalization (from program to policy) n=5	Expansion (from policy to system) n=1
Rwanda	Rwanda	Rwanda	Rwanda
Armenia	Armenia	Armenia	
Burundi	Burundi	Burundi	
Cambodia	Cambodia	Cambodia	
Cameroon	Cameroon	Cameroon	
Kenya	Kenya		
Tanzania	Tanzania		
Chad			
Mozambique			
Uganda			



Issue to consider 1: Engage public facilities early on

 Uganda, several pilots, most early RBF initiatives engaged not for profit providers often faith based

NFPs were keen; also easier in terms of engagement

Left MOH with limited experience with RBF



Issue to consider 2: Different levels of government have differing incentives

 Programme 'scaled up' in Mozambique within provinces; didn't move to national level

 Provinces- RBF addressing a pressing problem for managers (health workers) but national MOH cared more about sustainability



Issue to consider 3: Legal reforms and changes are important enablers

Armenia- open enrolment, P4P decrees

 Cameroon- legal enablers before and during RBF scheme implementation; Results Based Budgeting and later allowing RFHPs to receive public funds and serve as performance purchasing agencies



Issue to consider 4: Need varied types of policy entrepreneurship

- Early on greater role for international RBF experts; agencies
- Later on, develop national RBF capacity; serve as national policy entrepreneurs (often from MOH)
- Need to build coalitions with MOFs



Issue to consider 5: The packaging of your RBF programme matters

- Is it focused on a few conditions or put forth as a way of transforming the health system (Mozambique vs Cameroon)
- Linked to the implementing entity- Mozambique 'branded' as an HIV focused programme
- Cameroon, Armenia part of larger PHC reform



Issue to consider 6: Inclusive processes are key (even if often slow)

 Cambodia- slow, iterative process of scaling up and integrating its contracting, built national capacity and gradually increased ownership

Armenia, process of gradually increasing capacity



Volume 3, Number 2, 2017

Health Systems ANDREFORM

Special Issue: Taking Results-Based Financing from Scheme to System, sponsored by the Alliance for Health Policy and Systems Research

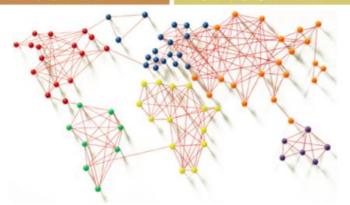
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THANK YOU!