

Multiple funding flows to healthcare providers: the Kenyan case

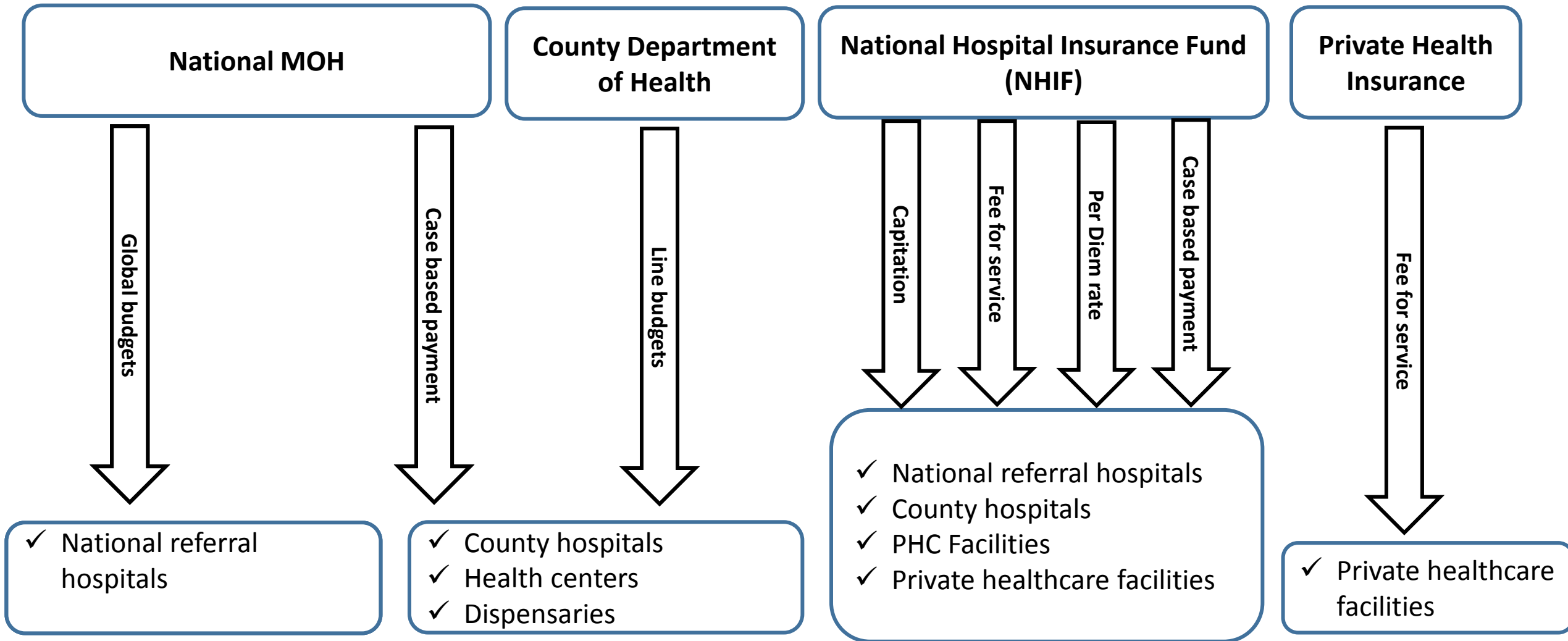
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Presentation outline

- Overview of purchasing arrangements in Kenya
- Identifying the Multiple funding flow problem

Healthcare purchasing arrangements



Funding Flows to a County Hospital

OUT OF POCKET PAYMENTS



Community-Based Health Insurance



REPUBLIC OF KENYA



COUNTY GOVERNMENT

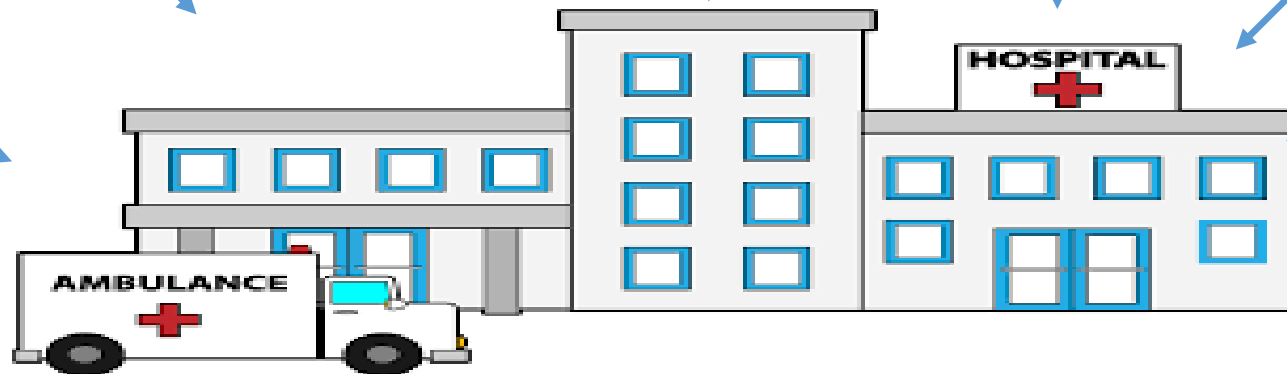
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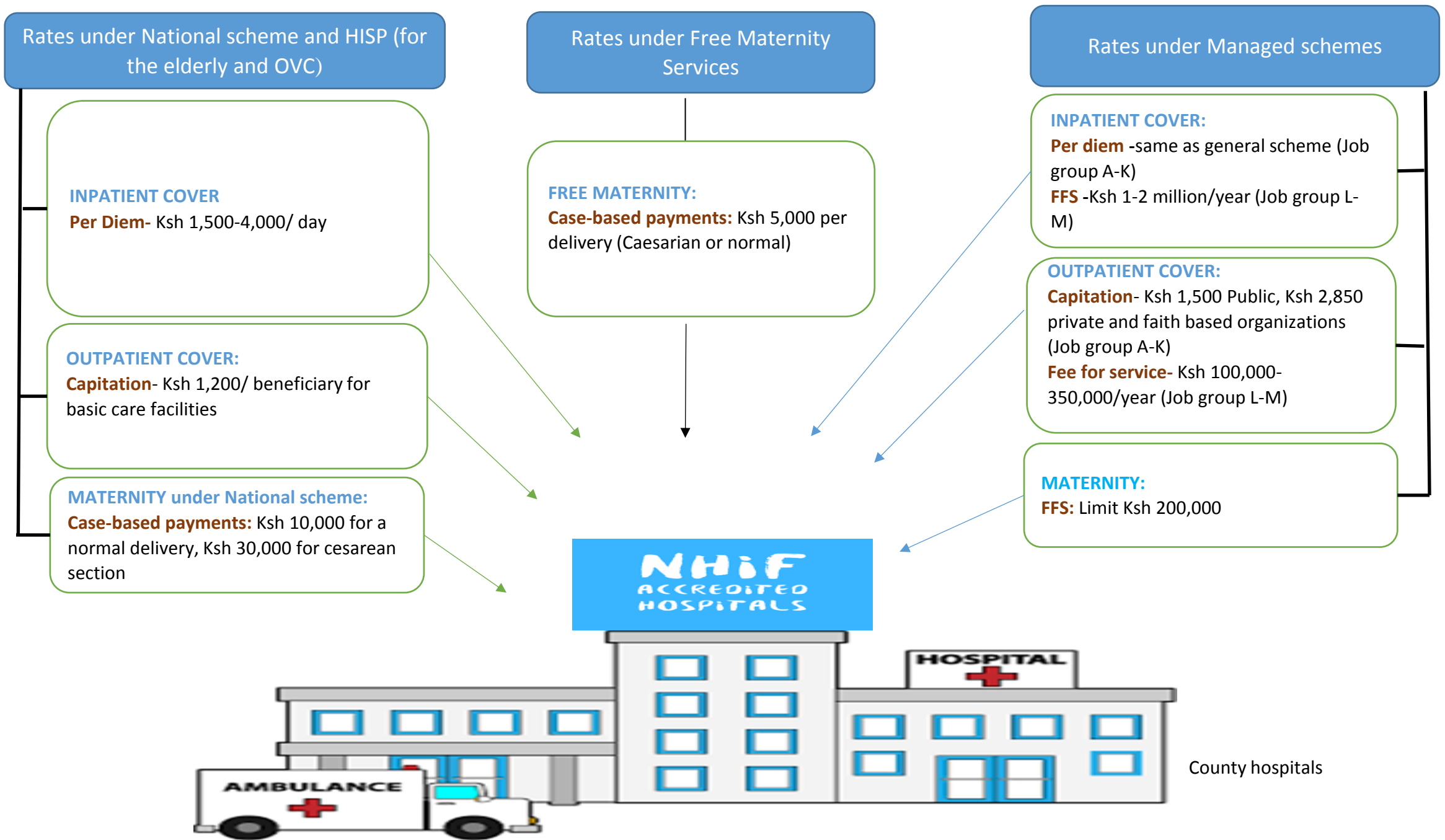


National scheme and HISP
(for the elderly and OVCs)

Free Maternity
Services

Managed
schemes





RESYST Consortium Multiple Funding Flow Conceptual Framework

ATTRIBUTES OF MULTIPLE FUNDING FLOWS

- Duplication or gaps in service coverage
- Relative shares to total resource envelope
- Relative adequacy
- Relative flexibility that providers have
- Relative predictability
- Relative burden of accountability
- Performance requirements
- The inherent incentives of PPMs



HEALTH PROVIDER BEHAVIOR

Cost Shifting

Funding flow
substitution

Discrimination

Cross-subsidization/
Reallocation of
resources

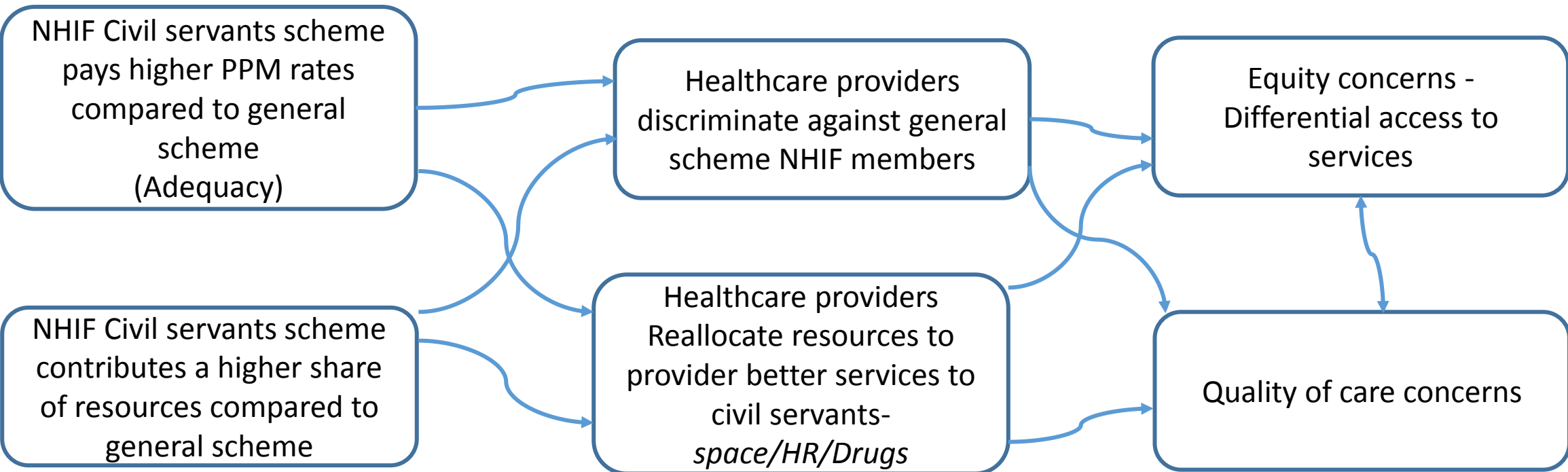


HEALTH SYSTEM GOALS

Equity
Efficiency
Quality

Example 1

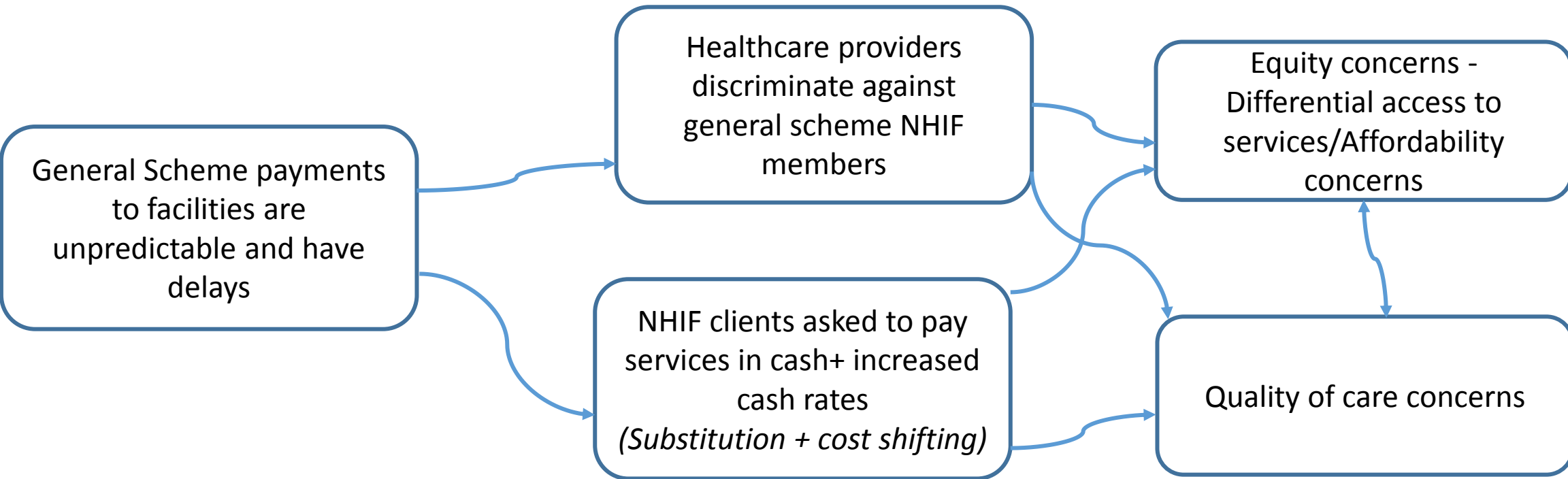
“Civil servants are favored. They get way more services. Why are they taking our money to do that? Why does NHIF favor civil servants?” – Current member



“Civil servants get special attention like doctor’s visits and clean sheets. The hospital favors this special class. Civil servants get access to a doctor two times a day unlike the normal ones [members of the general scheme] who access the doctor once” – Former member

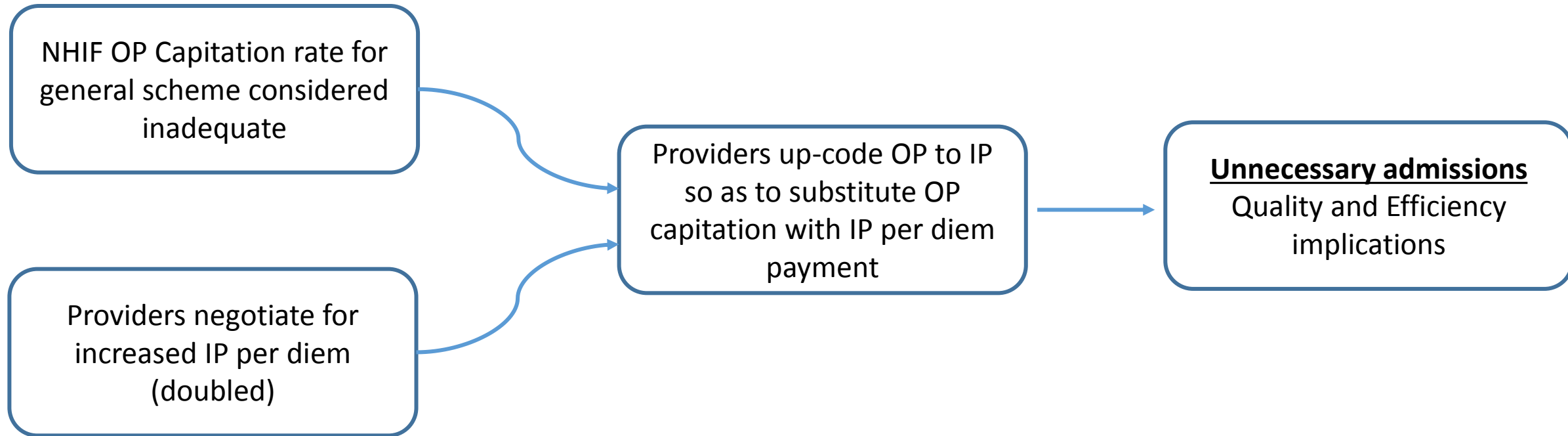
Example 2

"Discrimination of clients does happen in some facilities if you are an NHIF member... When they see you using the card, the patient is not given good care. I was abandoned there in [a public hospital] from morning to evening because we had brought an NHIF card. So when we gave them the card they neglected us" – Current member

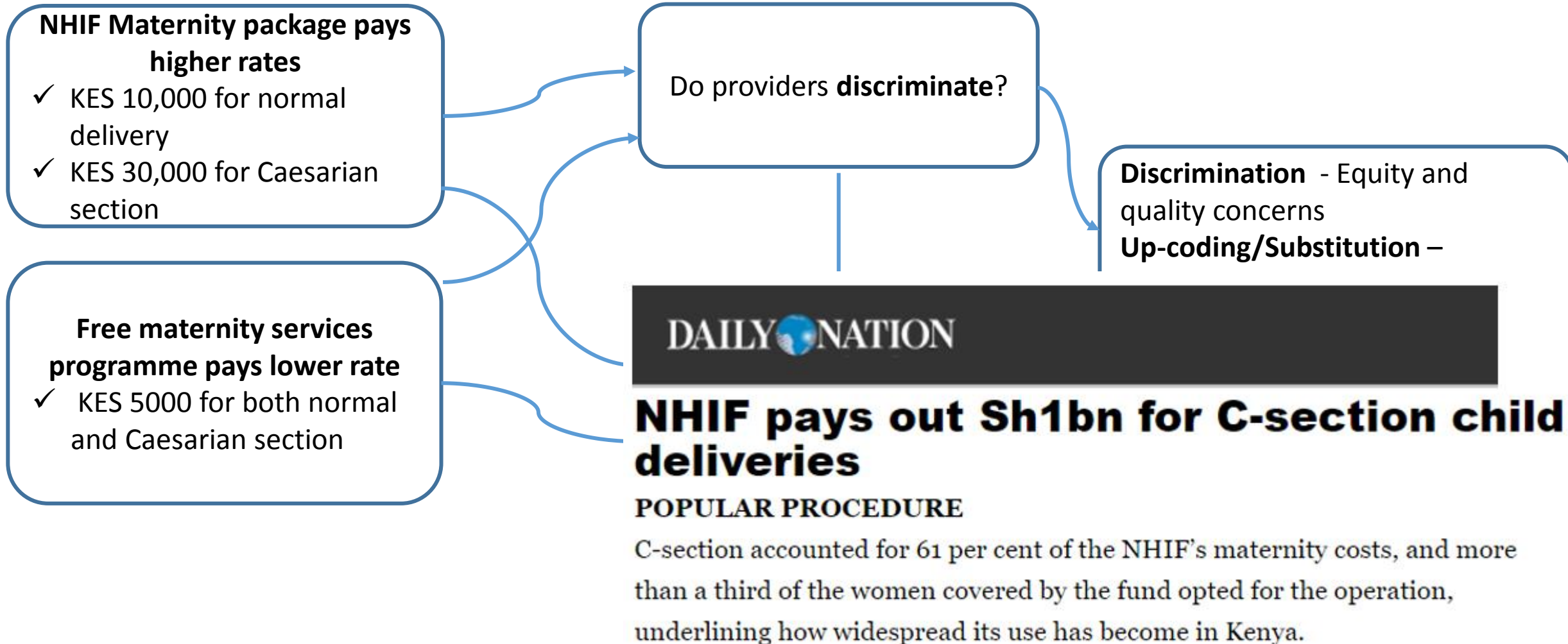


"So when [the facility] heard about the [NHIF] card they tried to increase the charges on what we had to pay cash. So they tried to get as much money from us that was not covered by the card" – Current member

Example 3



Example 4



How to fix this?

- Consolidate risk pools and harmonize benefit packages
- Eliminate duplication and/or gaps in service coverage
- Adequacy: evidence based PPM rates; transparency; provider engagement
- Harmonize conditions associated with funding flows – flexibility, accountability requirements, performance requirements etc.
- Improve predictability of funding disbursements
- Monitor PPM incentives and put checks to minimize unwanted incentives

THANK YOU

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