Multiple funding flows to healthcare providers: the Kenyan case

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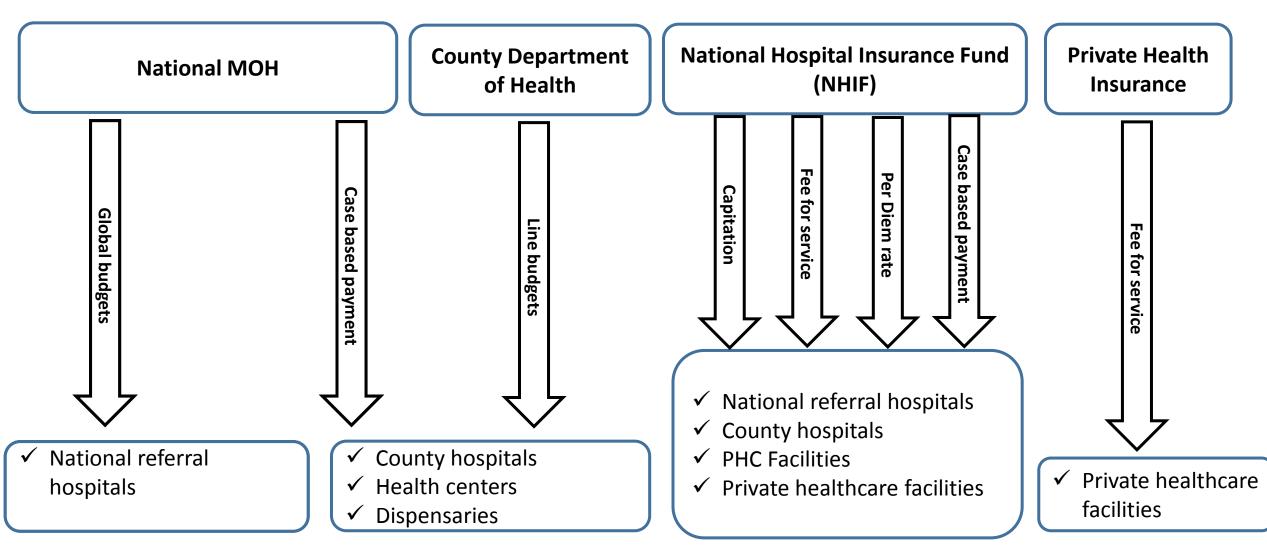


Presentation outline

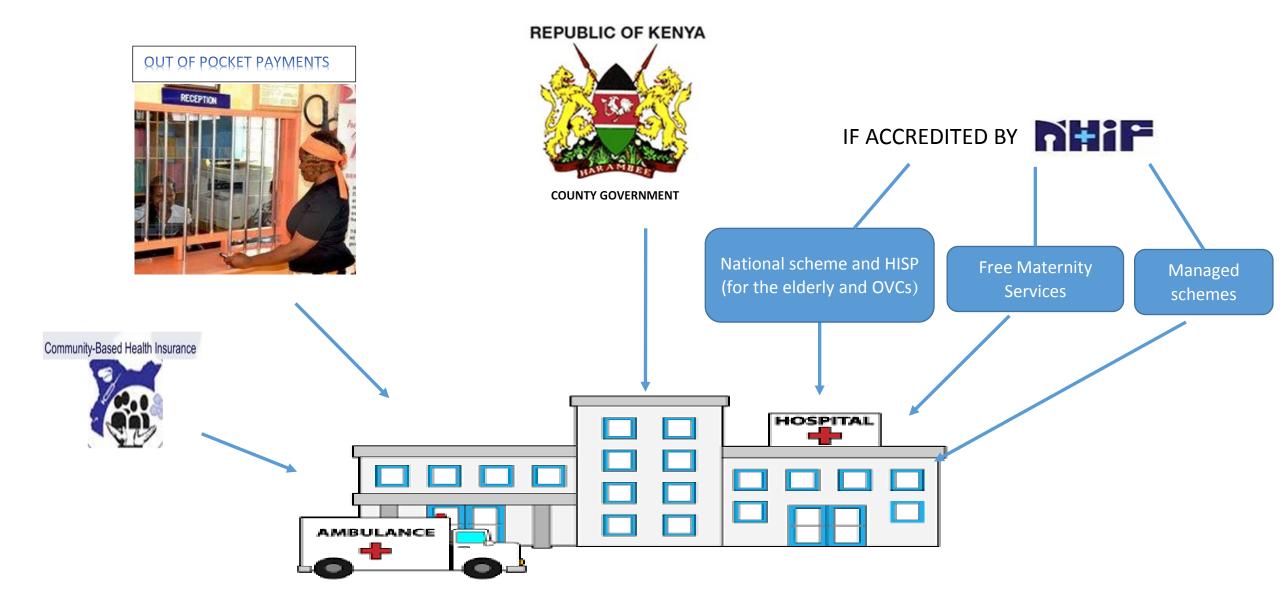
Overview of purchasing arrangements in Kenya

Identifying the Multiple funding flow problem

Healthcare purchasing arrangements



Funding Flows to a County Hospital



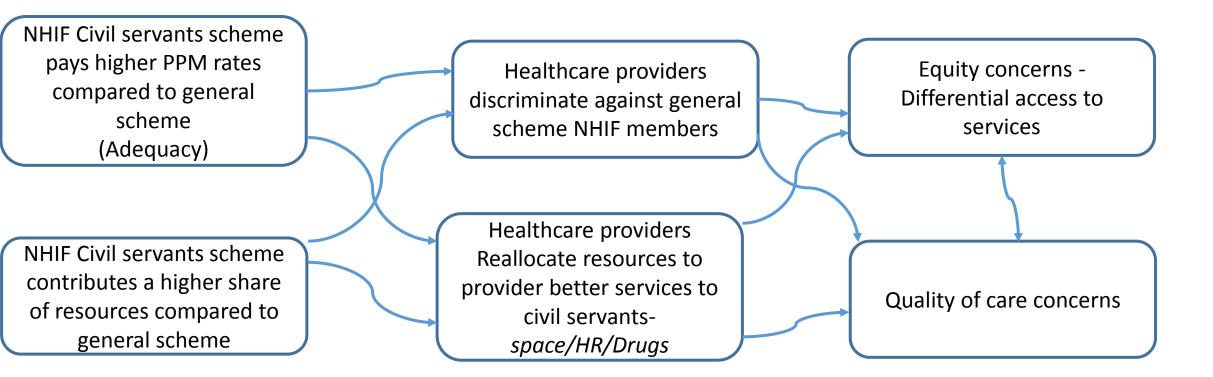
Rates under National scheme and HISP (for Rates under Free Maternity Rates under Managed schemes the elderly and OVC) Services **INPATIENT COVER:** Per diem -same as general scheme (Job group A-K) FREE MATERNITY: **INPATIENT COVER** FFS -Ksh 1-2 million/year (Job group L-Case-based payments: Ksh 5,000 per Per Diem- Ksh 1,500-4,000/ day M) delivery (Caesarian or normal) **OUTPATIENT COVER:** Capitation - Ksh 1,500 Public, Ksh 2,850 private and faith based organizations (Job group A-K) **OUTPATIENT COVER:** Fee for service- Ksh 100,000-Capitation- Ksh 1,200/ beneficiary for 350,000/year (Job group L-M) basic care facilities **MATERNITY: MATERNITY under National scheme: FFS:** Limit Ksh 200,000 Case-based payments: Ksh 10,000 for a normal delivery, Ksh 30,000 for cesarean section HOSPITALS County hospitals

RESYST Consortium Multiple Funding Flow Conceptual Framework

HEALTH SYSTEM GOALS ATTRIBUTES OF MULTIPLE FUNDING FLOWS **HEALTH PROVIDER BEHAVIOR Cost Shifting** Duplication or gaps in service coverage > Relative shares to total resource envelope Funding flow Relative adequacy substitution > Relative flexibility that providers have Equity > Relative predictability Efficiency Relative burden of accountability Quality > Performance requirements Discrimination ➤ The inherent incentives of PPMs Cross-subsidization/ Reallocation of

resources

"Civil servants are favored. They get way more services. Why are they taking our money to do that? Why does NHIF favor civil servants?" – Current member



"Civil servants get special attention like doctor's visits and clean sheets. The hospital favors this special class. Civil servants get access to a doctor two times a day unlike the normal ones [members of the general scheme) who access the doctor once" – Former member

"Discrimination of clients does happen in some facilities if you are an NHIF member... When they see you using the card, the patient is not given good care. I was abandoned there in [a public hospital] from morning to evening because we had brought an NHIF card. So when we gave them the card they neglected us" – Current member

General Scheme payments to facilities are unpredictable and have delays Healthcare providers discriminate against general scheme NHIF members

Equity concerns Differential access to
services/Affordability
concerns

NHIF clients asked to pay services in cash+ increased cash rates (Substitution + cost shifting)

Quality of care concerns

"So when [the facility] heard about the [NHIF] card they tried to increase the charges on what we had to pay cash. So they tried to get as much money from us that was not covered by the card" – Current member

NHIF OP Capitation rate for general scheme considered inadequate

Providers negotiate for increased IP per diem (doubled)

Providers up-code OP to IP so as to substitute OP capitation with IP per diem payment

Unnecessary admissions

Quality and Efficiency implications

NHIF Maternity package pays higher rates

- ✓ KES 10,000 for normal delivery
- ✓ KES 30,000 for Caesarian section

Free maternity services programme pays lower rate

✓ KES 5000 for both normal and Caesarian section

Do providers **discriminate**?

Discrimination - Equity and quality concerns **Up-coding/Substitution** -

DAILY

NHIF pays out Sh1bn for C-section child deliveries

POPULAR PROCEDURE

C-section accounted for 61 per cent of the NHIF's maternity costs, and more than a third of the women covered by the fund opted for the operation, underlining how widespread its use has become in Kenya.

How to fix this?

- Consolidate risk pools and harmonize benefit packages
- Eliminate duplication and/or gaps in service coverage
- Adequacy: evidence based PPM rates; transparency; provider engagement
- Harmonize conditions associated with funding flows flexibility, accountability requirements, performance requirements etc.
- Improve predictably of funding disbursements
- Monitor PPM incentives and put checks to minimize unwanted incentives

THANK YOU

KEMRI Wellcome Trust

